

NRW B O 25.14
ANNEX 3

STRATEGIC WORK AREAS FOR PARTNERSHIP FUNDING ALIGNED WITH NRW BUSINESS PLAN

NOTE: The final two columns indicate whether work will be open for competition (C) or delivered by joint working (JW). This is intended to be indicative not prescriptive.

	Business Plan Priority Area	Business Plan focus	Strategic Work Areas for Natural Resources Wales Partnership Funding	Financial year	Mechanism*	
					JW	C
	Good Knowledge					
K1	Develop Wales' approach to natural resource management, using the ecosystem approach	Develop our strategic approach to Natural Resource Management to ensure they can support us now and in the future. Work with partners, including Welsh Government.	Activity to support implementation of case studies that reflect the Natural Resources Wales strategy for natural resource management using the ecosystem approach.	2015-16 2016-17	✓	✗
		Develop the supporting toolkit to embed the ecosystem approach.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Work with Welsh Government to: Ensure their legislative programme, including the Planning Bill and Future Generations Bill supports Natural Resource Management provisions in, and, ensure legislation reviews are supported	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Work with Welsh Government to develop funding mechanisms, such as the Rural Development Plan and structural funds, Payment for Ecosystem Services, and biodiversity offsetting, to support the Natural	Provision of match funding to projects exemplifying the Natural Resource Management approach.	2015-16 2016-17	✓	✓

		Resource Management approach.				
		Develop and use our information technology capability in areas such as Geographic Information Systems, mapping, modelling etc. to support Natural Resource Management planning and the dissemination of information.	Projects that help Natural Resources Wales use or develop information technology capability to support Natural Resource Planning.	2015-16 2016-17	✓	✗
K2	Ensure we have a good understanding of our environment, economy and people in Wales	Work with Welsh Government and others to map "trusted" sources of evidence to understand what is available, where there are gaps and how we can collaborate on filling the gaps.	Projects to map "trusted" sources of evidence to understand what is available, where there are gaps and how we can collaborate on filling the gaps.	2015-16 2016-17	✓	✗
		Understand the constraints of our evidence base and build our capability to supplement this with our expertise and experience.	Projects which help Natural Resources Wales understand the constraints of our evidence base and build our capability	2015-16 2016-17	✓	✗
		Review our monitoring strategy to inform and support our operational remit.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Work with Welsh Government on the delivery of a State of Natural Resources report and our track progress in delivering resilient ecosystems.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Review and evaluate our long term environmental monitoring information to demonstrate the effectiveness of our interventions	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Support the development of citizen science in Wales to support our own evidence base and that of others.	Citizen science projects that support NRW and other evidence bases.	2015-16 2016-17	✓	✓
		Support the availability of evidence through the development of the Wales Information Hub, working with Welsh Government to secure its launch.	Projects which support the availability and accessibility of data.	2015-16 2016-17	✓	✗
		Make our data and information accessible to others.				

K3	Develop and manage a sound evidence base to support our strategic and operational decision making		NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
	Good for the Environment					
E1	Ensure the land and water we manage directly is sustainably managed and help other to do the same	Begin to use natural resource principles and an ecosystem approach in the development of our management plans for the land and water we manage. Convert our former Forest Design Plans and our Nature Reserve Management Plans into plans which will be the first step in creating fully integrated Natural Resource Plans.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Include the Agenda for Change review of sustainable fisheries in Wales, to deliver sustainable fisheries and associated programmes subject to funding.	Projects that contribute towards sustainable fisheries in Wales. Priorities: Projects that increase the number jobs supported by sustainable fisheries projects or increase the length of water course improved or opened.	2015-16 2016-17	✓	✓
		Ensure sustainable management of land and water we manage including, the Welsh Government Woodland Estate, flood defence works / assets, our National Nature Reserves, and the river Dee conservancy.	Support to partner projects that input to sustainable management of land and water that we manage including, the Welsh Government Woodland Estate, flood defence works / assets, our National Nature Reserves, and the river Dee conservancy.	2014-2015 2015-16 2016-17	✓	x
		Comply with new disease management strategy for tackling Phytophthora ramorum on the woodlands we manage, ensuring their sustainable management.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
E2	Help protect and improve the quality of	Plan, manage, monitor, review, report, and consider innovative approaches for	Projects that aim for good ecological status in connection with the innovative implementation		✓	✓

	our air, land, sea and water	implementation of European Union and UK Legislation including, but not limited to, delivery of the Water Framework Directive, the revised Bathing Waters Directive, the Habitats Directive, birds directives, Natura 2000, waste, water Resource and water quality legislation.	of EU and UK legislation such as Water Framework Directive, the revised Bathing Waters Directive, the Habitats Directive, birds directives, Natura 2000, waste, water Resource and water quality legislation.			
		Work with, and advise, Government, Local Authorities and Public Health Wales to support these organisations in delivery of air quality legislation, water strategy, and inland fisheries policy.	Contributions to projects with government, local authorities and Public Health Wales aimed at delivery of air quality legislation, water strategy, and inland fisheries policy.		✓	x
		Work with Welsh Government to respond to risks and issues from pests and diseases and invasive non native species to ensure the quality of air, land, sea and water.	Projects which aim at control of invasive non native species	2014-2015 2015-2016 2016-2017	✓	✓
		Advise Welsh Government and other stakeholders about the approach to waste in Wales, to ensure that waste is seen as an asset / resource, and improving contaminated land and brown field sites.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Contribute to the development and implementation of the Welsh Government Marine Transition Programme and Marine and Fisheries Strategic Action Plan to support the protection and improvement of our sea.	Projects relating to development and implementation of the Welsh Government Marine Transition Programme and Marine and Fisheries Strategic Action Plan.	2015-16 2016-17	✓	x
E3	Play our part in halting biodiversity loss to help ensure that, by 2020, ecosystems are more resilient	Deliver annual biodiversity action plan targets on the designated sites we manage, seeking and using external funding where appropriate.	Projects by partner organisations that deliver annual biodiversity action plan targets on the designated sites we manage	2014-15 2015-16 2016-17	✓	x
		Increase the proportion of Sites of Special Scientific Interest in recovering or favourable condition, focusing on Special Areas of	Projects to increase the proportion of Sites of Special Scientific Interest in recovering or favourable condition, focusing on Special	2014-15 2015-16 2016-17	✓	✓

		Conservation, Special Protection Areas, RAMSAR and other marine sites, prioritising those on our managed land.	Areas of Conservation, Special Protection Areas, RAMSAR and other marine sites			
		Deliver the LIFE project, reviewing Natura 2000 sites, to establish how we can improve delivery of future projects, focusing on actions yielding the best outcomes for biodiversity and the environment.				
		Create habitat to improve biodiversity and ecosystems through our flood defence work.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Develop our approach to pollinators in line with Welsh Government action plan.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Implement our programme to restore Plantations on Ancient Woodland Sites to native woodland, following publication of the Ancient Woodland Inventory (2011) and field survey management programme on identified Plantations on Ancient Woodland Sites in the Welsh Government Woodland Estate.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
E4	Help make Wales more resilient to climate change and other impacts & supporting global efforts to reduce emissions of greenhouse gases	Understand the impact of climate change on Wales	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Understand our contribution to mitigating the effects of climate change using the land and water we manage and our other assets, aiming to be an exemplar in carbon management.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Support the Welsh Government in the delivery of their Climate change strategy.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Administer the EU Emission Trading Scheme and Carbon Reduction Commitment Energy Efficiency schemes to support a reduction in green house gas emissions.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Ensure climate change adaptation is	NOT APPLICABLE TO PARTNERSHIP	-	-	-

		embedded in all areas of our work	FUNDING			
		Further develop our approach to flood risk management in the light of climate change. Identifying areas that may be at risk from flooding in the future and publish up to date flood maps.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
		Publish new Drought Plans and align them with all Water Resources Plans and strategies.	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
	Good for People					
P1	Deliver an effective and coordinated response to environmental incidents and risks such as flood events, pollution and disease outbreak, and help decrease the risk of flooding to people and properties	Raise public awareness and preparedness for flooding	Projects that help raise public awareness and preparedness for flooding	2015-16 2016-17	✓	✓
P2	Provide and enable recreation and access opportunities which contribute to improving people's health and wellbeing	Develop and deliver our recreation and access strategy. This will cover all aspects of our recreational functions and relevant business outcomes. It includes marketing, promotion and branding, developing our approach to delivering access to the land and water that we own, manage or have the access rights to	Creation of Recreation Plans for key activities.	2015-16 2016-17	✓	✗
		Work with others to create Recreation Plans for key activities and sites. Use a spatially prioritised approach and ensure the use of research and knowledge to inform our decisions. Use a partnership approach for Destination Management Planning with Local	Work on Destination Management Planning with local authorities, Local Service Boards, Cadw and Visit Wales.	2015-16 2016-17	✓	✗

		Authorities and Local Service Board engagement, and organisations such as Visit Wales and Cadw. Develop, with others, a strategic Visitor Experience Plan for land we manage. Ensuring we consistently and coherently offer a high quality visitor experience on our own managed recreational sites, drawing on international best practice.				
		Use recreational opportunities on our own managed land to improve mental and physical well-being with a programme of activities agreed with our stakeholders.	Implementation projects by stakeholders which use recreational opportunities on Natural Resources Wales land to improve mental and physical well-being	2015-16 2016-17	✓	✗
		Implement access programmes and special initiatives on behalf of Welsh Government to maximise their potential benefits for local communities, including the Wales Coast Path Development Programme, Rights of Way Improvement Plan Funding Programme and Splash.	Projects which contribute to implementing access programmes and special initiatives which Natural Resources Wales is running on behalf of Welsh Government. Priorities: Welsh Coast Path management; Implementation of Rights of Way Improvement Plans.	2015-16 2016-17	✓	✗
P3	Help ensure that people are able to live, work in and visit a good quality environment, including those in urban areas and those in our most disadvantaged communities,	Work with other organisations to develop a programme of projects, including the Welsh Government Cynefin project, using the ecosystems approach to improve local environment quality. Provide opportunities for disadvantaged communities, including urban regeneration projects such as the Heads of the Valleys, Fly Tipping Action Wales, community woodlands, and the clear streams programme.	Develop projects using the ecosystems approach to improve local environmental quality. Projects which provide opportunities for disadvantaged communities, including urban regeneration. Priorities: Heads of the Valleys; Fly Tipping Action Wales; Community woodlands; clear streams programme.	2014-15 2015-16 2016-17	✓	✓

	channelling economic benefits to help tackle poverty					
		Work with local communities to get more people involved in place based decisions and develop future plans together using a principle of community ownership and co-production, particularly close to land and water we manage.	Community projects involving place-based decision making and community ownership, particularly close to land and water managed by Natural Resources Wales Projects taking forward Urban Tree Cover strategies. Other projects within urban communities.	2014-15 2015-16 2016-17	✓	✗
		Maximise the economic benefits of our work for people, focussing in particular on communities first cluster areas and with other communities with evidence of deprivation.	Projects which aim to maximise the combination of environment, social and economic benefits in Communities First and other communities experiencing deprivation. Priorities: Projects that derive from the prioritised programme to be developed by Natural Resources Wales.	2015-16 2016-17	✓	✓
	P4 Provide and enable opportunities for people to learn in, about and enjoy the environment	Develop a social enterprise strategy to improve local environmental quality and economic benefit, by identifying opportunities for jobs, training and enterprise on our estate.	Projects which take forward social enterprise associated with the Natural Resources Wales estate.	2016-17	✓	✓
		Develop our Education Strategy to involve learning in, and about, the natural environment, plus linking to the curriculum and wider learning opportunities.	Project in support of Natural Resources Wales's Education Strategy that involve learning in and about the natural environment which are linked to the curriculum and wider learning opportunities.	2015-16 2016-17	✓	✓
		Provide opportunities for the delivery and development of education, learning and sector skills in and about the natural environment, directly through curriculum linked and themed	Projects in education, learning and sector skills development in and about the natural environment. Projects supporting curriculum linked and	2015-16 2016-17	✓	✓

		visits for all ages and abilities. Also deliver indirectly through advice and guidance, training for educational professionals, networks, placements and resources.	themed visits, training for education professionals, promotion of networks, placements and resources.			
		Establish links with Welsh Government Education Department to ensure curriculum linked educational material and visits are appropriate and Welsh Government priorities are addressed.	NOT APPLICABLE TO PARTNERSHIP FUNDING	--	-	-
		Continue to contribute to the PLANT! Scheme.	Projects which link in to PLANT!	2015-16 2016-17	✓	✗
		Develop opportunities for volunteering on our estate and within the organisation.	Projects by other organisations involving managing volunteer works on NRW estate.	2015-16 2016-17	✓	✓
		Develop our approach to supporting volunteering, learning and skills development working in partnership with others.	Projects supporting volunteer learning and development.	2015-16 2016-17	✓	✗
	Good for Business					
B1	As regulator, provide evidence based advice and clear decisions to enable business in Wales to operate effectively and achieve the highest environmental standards	NOT APPLICABLE TO PARTNERSHIP FUNDING	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-
B2	Work with business, industry and government to support the development of critical infrastructure	NOT APPLICABLE TO PARTNERSHIP FUNDING	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-

	and encourage development in the right places to ensure the sustainable management of our natural resources					
B3	Work closely with others to identify, develop and support new business opportunities and new opportunities for jobs and training to create a skilled workforce	Facilitate new business opportunities. Develop our Enterprise capability. Provide a high quality services and timely working with Welsh Government to track schemes and plans.	Projects which facilitate new business opportunities.	2015-16 2016-17	x	✓
B4	Grow our income within our purpose, reinvesting that income to provide further public benefit	NOT APPLICABLE TO PARTNERSHIP FUNDING	NOT APPLICABLE TO PARTNERSHIP FUNDING	-	-	-

*KEY

JW = Joint working in which Natural Resources Wales and key organisations forge a joint agreement on outcomes sought and work together to deliver.

C = Subject to an openly advertised competitive round that selects the best projects according to pre-determined criteria.

NOTE: These columns are indicative and not an absolute statement of what work is to be competitive or joint working.